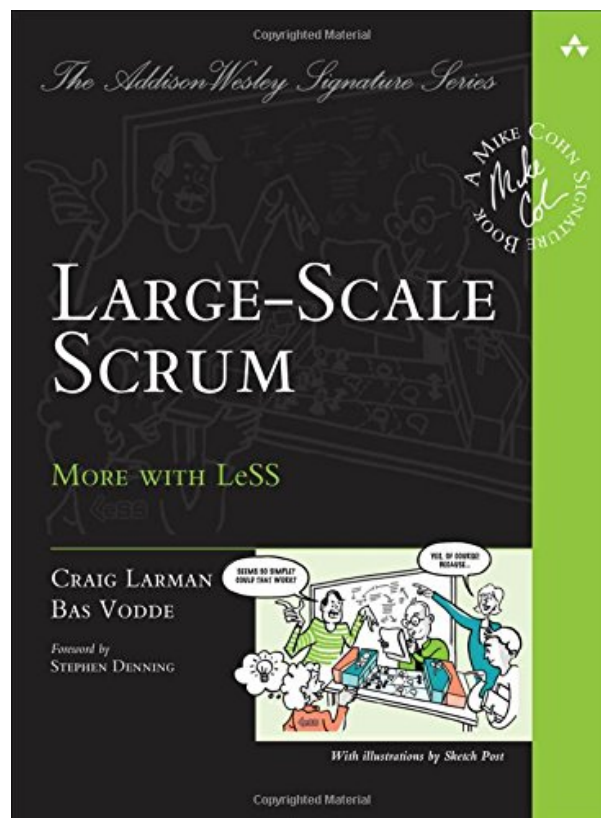
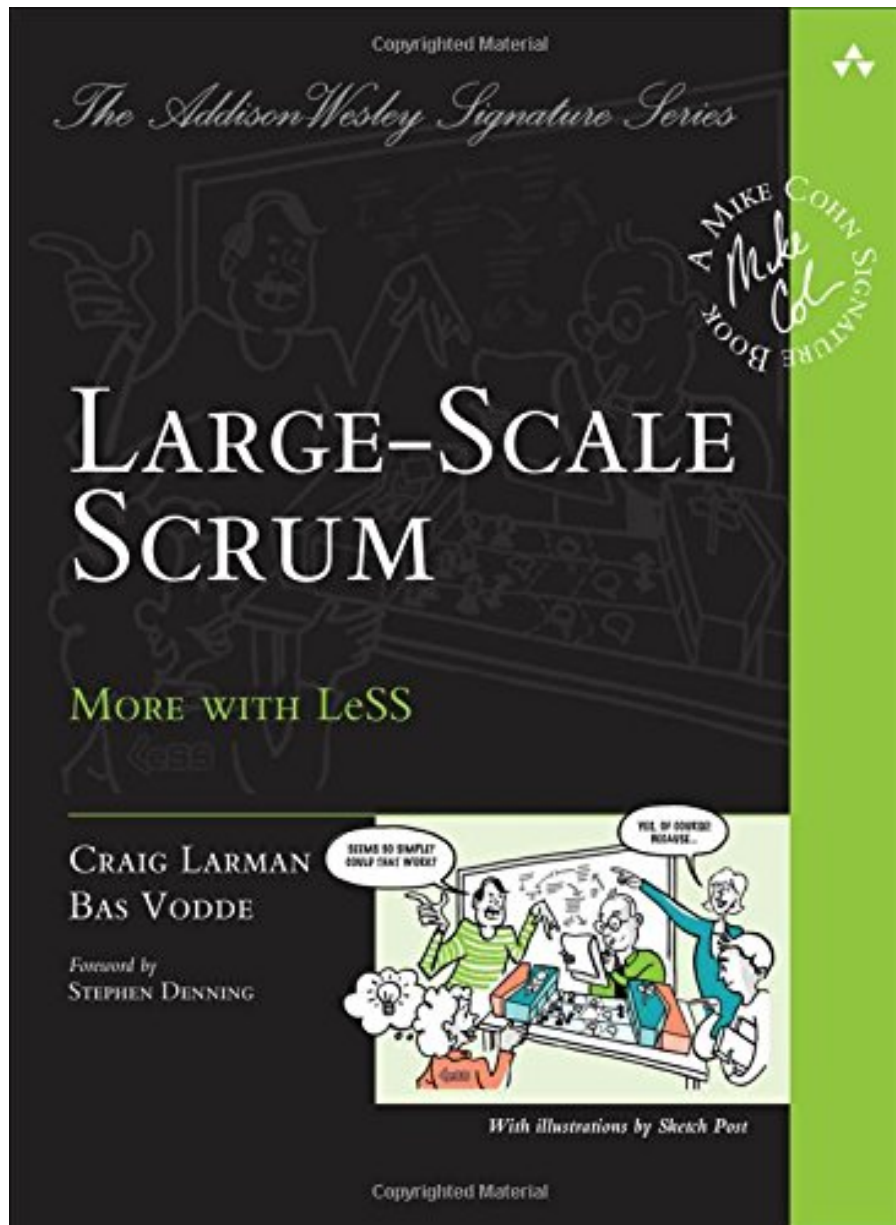


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About the Author

Craig Larman is the co-creator of LeSS, and since 2005 has worked with clients (such as UBS, bwin.party, and Nokia Networks) to apply the LeSS framework to large product groups. With his friend and colleague Bas Vodde, he is the co-author of two previous books on scaling agile development with LeSS, *Scaling Lean & Agile Development* and *Practices for Scaling Lean & Agile Development*. He's also author of the popular introduction, *Agile & Iterative Development: A Manager's Guide*.

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The Go-To Resource for Large-Scale Organizations to Be Agile

Rather than asking, “How can we do agile at scale in our big complex organization?” a different and deeper question is, “How can we have the same simple structure that Scrum offers for the organization, and be agile at scale rather than do agile?” This profound insight is at the heart of LeSS (Large-Scale Scrum).

In Large-Scale Scrum: More with LeSS, Craig Larman and Bas Vodde have distilled over a decade of experience in large-scale LeSS adoptions towards a simpler organization that delivers more flexibility with less complexity, more value with less waste, and more purpose with less prescription.

Targeted to anyone involved in large-scale development, Large-Scale Scrum: More with LeSS, offers straight-to-the-point guides for how to be agile at scale, with LeSS. It will clearly guide you to

- Adopt LeSS
- Structure a large development organization for customer value
- Clarify the role of management and Scrum Master
- Define what your product is, and why
- Be a great Product Owner
- Work with multiple whole-product focused feature teams in one Sprint that produces a shippable product
- Coordinate and integrate between teams
- Work with multi-site teams

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- 368 pages

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Most helpful customer reviews

4 of 5 people found the following review helpful.

A Must read for your leadership before your attempt to transition to Scrum/Agile

By David A. Koontz

Just received the new book and browsing through it the topics resonate with my core agile bones. So much of what is written and explained within this book is what I would want all levels of an organization to deeply understand when they are embarking on an agile transition. When I reflect upon the successful transitions I've been a part of I see these patterns and behaviors detailed in the pages of this resource to be the keys to the transition. Also the failures I've experienced seem to be the organizations that couldn't wrap their minds around the basics that are very well described and detailed in the wonderful book.

5 of 5 people found the following review helpful.

Catapult your thinking of scaling to the next level

By Venkatesh Krishnamurthy

I have read Craig and Bas's "Practices scaling and lean" book before and It pretty much changed the way I think about scaling software deliveries. I was waiting for this 3rd book to be released and this book catapults ones thinking to the next level. The beauty with Craig and Bas's books are its depth and their ability to explain the deeper concepts of systems thinking, lean and advanced principles in a common language.

There were several takeaways from this book:

1. In the whole process of learning LeSS, one could get a better understanding of Scrum and appreciate the importance of scaling Scrum
2. It becomes quite evident that, a proper "Product" definition is critical for the companies to succeed in scaling
3. Even though the earlier books had covered the comparison between Feature and component teams, the story with examples enhances the understanding
4. Scaling should not be at the cost of agility and the importance of org structure has been made crystal clear in this book

4 of 5 people found the following review helpful.

I enjoyed reading these chapters and found them precious since these ...

By Ran Nyman

Have you already read the earlier two books from Craig and Bas Scaling Lean & Agile Development: Thinking and Organizational Tools for Large-Scale Scrum and Practices for Scaling Lean & Agile Development: Large, Multisite, and Offshore Product Development with Large-Scale Scrum? If not, do not worry, this is the book that you should start with. The book promises condensed introduction to LeSS and 100 Guides showing how it can work.

The book starts with opening chapters where reader new to LeSS will get a short overview of LeSS. If you are familiar with LeSS, and it's history you can skip these sections and move to more interesting parts of the book. Rest of the book consist of guides that are meant to help people kick-starting their LeSS adoption.

The first chapter after the introduction part naturally handles LeSS adoption and what organizational impacts you can expect when moving to a customer-centric organization. Next, the book drills into the management role and how it is changing when moving to a more Agile organization. I enjoyed reading these chapters and found them precious since these are topics that are rarely handled in Agile literature.

Then comes the Scrum Master role and how it changes when working in large organizations. Then we move

to an exciting topic of defining the product in LeSS and how having properly defined product is easing the management of large-scale Agile development.

Even if you are not planning to use LeSS framework, I highly recommend reading chapters from adoption until product there you get insight on creating a truly agile organization that also works on large-scale.

Then we move to product owner role and product backlog and using them to manage large development with just one real product owner. Rest of the book consists of detailed guides of the Large-Scale Scrum events and focusing on the impact that you can see when working with many teams. The interesting chapter at the end is called coordination and integration where the authors describe ways of achieving coordination without professional coordinator role.

What you should expect from the book is a concise description of starting LeSS adoption and getting continuous experimentation with inspect and adapt loop going. And it delivers this excellently that's why I gave 5 stars to this book.

See all 6 customer reviews...

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